

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation

Financial Statements

December 31, 2025 and 2024



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NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
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December 31, 2025 and 2024

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Independent Auditors' Report

To the Board of Trustees of the
NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Cedar Knolls, NJ 07981

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of NJ 2-1-1 Partnership, a NJ Nonprofit Corporation (the "Organization"), which comprise the statement of financial position as of December 31, 2025 and 2024, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as of December 31, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

To the Board of Trustees of the
NJ 2-1-1 Partnership, a NJ Nonprofit Corporation

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for one year after the date that the financial statements are issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

To the Board of Trustees of the
NJ 2-1-1 Partnership, a NJ Nonprofit Corporation

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated April 10, 2026 on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters.

The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

Nisiroccia LLP

Mt. Arlington, New Jersey
April 10, 2026

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Statement of Financial Position
December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
<u>ASSETS</u>		
Cash and cash equivalents	\$ 1,012,982	\$ 1,335,451
Contracts receivable	1,346,262	1,356,165
Contributions receivable	297,028	274,349
Prepaid expenses and other current assets	10,938	13,174
Property and equipment, net	185,192	148,242
Intangible assets, net	123,333	163,333
Operating lease right of use asset	332,564	430,721
Deposits	19,688	19,688
Total assets	<u>\$ 3,327,987</u>	<u>\$ 3,741,123</u>
<u>LIABILITIES AND NET ASSETS</u>		
Liabilities:		
Accounts payable and accrued expenses	\$ 506,146	\$ 911,480
Deferred revenue	208,182	262,876
Related party payable	168,226	218,226
Operating lease liability	357,311	463,282
Total liabilities	<u>1,239,865</u>	<u>1,855,864</u>
Net assets without donor restrictions	<u>2,088,122</u>	<u>1,885,259</u>
Total liabilities and net assets	<u>\$ 3,327,987</u>	<u>\$ 3,741,123</u>

See accompanying notes to financial statements

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Statement of Activities
Years Ended December 31, 2025 and 2024

	2025	2024
Revenue and Support:		
United Way contracts	\$ 355,576	\$ 352,190
State of New Jersey:		
2-1-1 Contract	4,584,083	4,367,848
LIHEAP Contract	2,316,408	2,314,661
Equity Grant		235,675
Service Enhancement	439,716	830,001
DMHAS Helpline	40,847	
Addiction Referral Services	245,447	
Addiction Services Hotline contract		195,319
Diabetes Initiative	147,292	179,026
Renew New Jersey	473,977	130,522
Disaster Preparedness	78,694	102,145
Website Enhancement		52,609
Winter Termination	227,543	174,426
Other service contracts	305,496	428,574
Contributions	27,481	23,685
Other	71,677	32,451
Total revenue and support	<u>9,314,237</u>	<u>9,419,132</u>
Expenses:		
Program services:		
Core 2-1-1 services	2,194,611	2,489,725
Special N.J. state programs	6,023,282	5,730,281
Disaster	86,256	233,679
Other contracts	191,668	233,676
Total program services	<u>8,495,817</u>	<u>8,687,361</u>
Supporting services:		
Fundraising	93,702	30,342
General and administration	521,855	507,772
Total expenses	<u>9,111,374</u>	<u>9,225,475</u>
Change in net assets	202,863	193,657
Net assets without donor restrictions, beginning of year	<u>1,885,259</u>	<u>1,691,602</u>
Net assets without donor restrictions, end of year	<u>\$ 2,088,122</u>	<u>\$ 1,885,259</u>

See accompanying notes to financial statements

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Statement of Functional Expenses
Year Ended December 31, 2025

	Program Services				Supporting Services				Total
	Core 2-1-1 Services	Special N.J. State Programs	Disaster	Other Contracts	Total Program Services	Fundraising	General and Administration	Total Supporting Services	
Salaries and wages	\$ 1,010,836	\$ 1,781,693	\$ 31,247	\$ 62,345	\$ 2,886,121	\$ 72,367	\$ 269,484	\$ 341,851	\$ 3,227,972
Payroll taxes and employee benefits	252,177	425,241	7,173	14,911	699,502	17,188	71,163	88,351	787,853
Total salaries and related benefits	1,263,013	2,206,934	38,420	77,256	3,585,623	89,555	340,647	430,202	4,015,825
Contracted call center services	563,745	3,137,033	7,292	70,358	3,778,428				3,778,428
Contracted administrative services	8,810	17,389			26,199		16,956	16,956	43,155
Professional fees	66,181	154,361	715	6,903	228,160	2,598	105,560	108,158	336,318
Occupancy	6,665	16,285			22,950		1,765	1,765	24,715
Operating lease expense	28,810	80,060			108,870		1,441	1,441	110,311
Office expense - supplies	2,419	1,298			3,717		933	933	4,650
Client assistance	68,815	12,527		25,021	106,363				106,363
Telephone	54,193	235,028	12,212	5,294	306,727		10,665	10,665	317,392
Postage	1,020	206			1,226		1,514	1,514	2,740
Marketing - outreach	10,848	45			10,893		112	112	11,005
Technology - computer expense	71,519	87,961	25,707	5,170	190,357		11,370	11,370	201,727
Travel	3,514	4,034	409		7,957	735	2,220	2,955	10,912
Staff training	20,245	1,943	751		22,939		411	411	23,350
Insurance	5,739	15,826			21,565		337	337	21,902
Meals and entertainment							5,294	5,294	5,294
Interest							11,415	11,415	11,415
Miscellaneous							6,689	6,689	6,689
Total expenses before depreciation and amortization	2,175,536	5,970,930	85,506	190,002	8,421,974	92,888	517,329	610,217	9,032,191
Depreciation and amortization expense	19,075	52,352	750	1,666	73,843	814	4,526	5,340	79,183
Total expenses	\$ 2,194,611	\$ 6,023,282	\$ 86,256	\$ 191,668	\$ 8,495,817	\$ 93,702	\$ 521,855	\$ 615,557	\$ 9,111,374

See accompanying notes to financial statements

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Statement of Functional Expenses
Year Ended December 31, 2024

	Program Services				Supporting Services				Total
	Core 2-1-1 Services	Special N.J. State Programs	Disaster	Other Contracts	Total Program Services	Fundraising	General and Administration	Total Supporting Services	
Salaries and wages	\$ 655,866	\$ 1,537,846	\$ 84,337	\$ 56,868	\$ 2,334,917	\$ 22,745	\$ 261,533	\$ 284,278	\$ 2,619,195
Payroll taxes and employee benefits	154,780	337,217	18,493	12,470	522,960	4,987	46,386	51,373	574,333
Total salaries and related benefits	810,646	1,875,063	102,830	69,338	2,857,877	27,732	307,919	335,651	3,193,528
Contracted call center services	1,071,692	3,207,545	59,776	95,560	4,434,573				4,434,573
Contracted administrative services							7,842	7,842	7,842
Professional fees	57,391	152,314	2,802	11,290	223,797	756	84,901	85,657	309,454
Occupancy	6,482	14,122			20,604		1,943	1,943	22,547
Operating lease expense	31,582	68,806	4,548	3,068	108,004	1,227	9,464	10,691	118,695
Office expense - supplies	1,568	2,041			3,609		534	534	4,143
Client assistance	74,879	7,319		39,991	122,189				122,189
Telephone	65,186	222,379	42,717	5,854	336,136		10,076	10,076	346,212
Postage	2,133	900	58		3,091		121	121	3,212
Marketing - outreach	19,930				19,930		823	823	20,753
Technology - computer expense	316,905	116,424	17,285	6,624	457,238		49,543	49,543	506,781
Travel	4,369	1,172	474	22	6,037		762	762	6,799
Staff training	4,489	9,781	536	362	15,168		1,490	1,490	16,658
Insurance	3,014	10,021	328		13,363		1,420	1,420	14,783
Meals and entertainment							6,611	6,611	6,611
Interest							10,617	10,617	10,617
Miscellaneous							7,874	7,874	7,874
Total expenses before depreciation and amortization	2,470,266	5,687,887	231,354	232,109	8,621,616	29,715	501,940	531,655	9,153,271
Depreciation and amortization expense	19,459	42,394	2,325	1,567	65,745	627	5,832	6,459	72,204
Total expenses	\$ 2,489,725	\$ 5,730,281	\$ 233,679	\$ 233,676	\$ 8,687,361	\$ 30,342	\$ 507,772	\$ 538,114	\$ 9,225,475

See accompanying notes to financial statements

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Statement of Cash Flows
Years Ended December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
Cash flows from operating activities:		
Change in net assets	\$ 202,863	\$ 193,657
Adjustments to reconcile change in net assets to net cash used in operating activities:		
Depreciation and amortization	79,183	72,204
Changes in operating assets and liabilities:		
Contracts receivable	9,903	(127,947)
Contributions receivable	(72,679)	(89,271)
Prepaid expenses and other current assets	2,236	(2,705)
Accounts payable and accrued expenses	(405,335)	(134,886)
Deferred revenue	(54,694)	(190,680)
Operating lease assets and liabilities	(7,814)	(7,815)
Net cash used in operating activities	<u>(246,337)</u>	<u>(287,443)</u>
Cash flows from investing activities:		
Purchase of intangible assets		(26,850)
Purchase of equipment	(76,132)	
Net cash used in investing activities	<u>(76,132)</u>	<u>(26,850)</u>
Cash flows from financing activities:		
Principal repayments of note payable		(22,009)
Net cash used in financing activities		<u>(22,009)</u>
Net decrease in cash and cash equivalents	(322,469)	(336,302)
Cash and cash equivalents, beginning of year	<u>1,335,451</u>	<u>1,671,753</u>
Cash and cash equivalents, end of year	<u>\$ 1,012,982</u>	<u>\$ 1,335,451</u>
Supplemental disclosure of cash flow information:		
Cash paid for interest	<u>\$ 11,415</u>	<u>\$ 10,617</u>
Non-cash investing and financing activities:		
Repayment of related party payable through reduction of receivable	<u>\$ 50,000</u>	<u>\$ 50,000</u>

See accompanying notes to financial statements

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Notes to Financial Statements
December 31, 2025 and 2024

1. Nature of Organization

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation (the "Organization"), is a member organization with its sole member being the United Ways of New Jersey, Inc. ("UWNJ"). The Organization was formed on January 1, 2012. The Organization's purpose is to provide all residents of New Jersey with a single, easy to use system for information and assistance; to make critical connections between individuals and families seeking health and/or human services and the organizations best able to meet their needs; to offer both confidential telephone support to people in crisis and personalized information and referrals to those needing assistance or wishing to contribute to their community.

The Organization administers the 2-1-1 system in New Jersey through the operation of a call center designated to maintain a 24-hour, 7-day a week statewide voice and data system so that every New Jersey resident has immediate access to community and governmental resources to assist in his/her needs. The system facilitates access to health, government and human services and continually enhances its information and referral network. The system also enhances community planning for needed services and improves service delivery through documentation and dissemination of information about human needs.

The Organization's revenue and support consists primarily of cost-reimbursement vendor contracts obtained from State and County sources and contributions from local United Way organizations.

2. Summary of Significant Accounting Policies

A summary of the significant accounting policies followed by the Organization in the preparation of the accompanying financial statements is set forth below:

Accounting Method

The financial statements of the Organization are presented on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

Basis of Presentation

The Organization prepares its financial statements in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC), *Accounting for Contributions Received and Made*, and *Presentation of Financial Statements of Not-for-Profit Entities*. FASB ASC, *Accounting for Contributions Received and Made* requires that unconditional promises to give be recorded as receivables and revenue and requires the Organization to distinguish between contributions received for each net asset category in accordance with donor-imposed restrictions.

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Notes to Financial Statements
December 31, 2025 and 2024

FASB ASC, *Presentation of Financial Statements of Not-for-Profit Entities* establishes standards for external financial reporting by not-for-profit organizations and requires that resources be classified for accounting and reporting purposes into two net asset categories according to externally (donor) imposed restrictions: net assets without donor restrictions and net assets with donor restrictions. Accordingly, net assets of the Organization and changes therein are classified and reported as follows:

Net assets without donor restrictions are resources representing the portion of expendable funds available for support of the Organization's programs and general operations. These resources are not subject to donor-imposed restrictions.

Net assets with donor restrictions represent amounts with donor or certain grantor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Generally, the donors of these assets permit the Organization to use all or part of the income earned on any related investments for general or specific purposes. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Revenue and Support Recognition

The Organization recognizes contributions and pledges when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give, that is, those with a measurable performance or other barrier, and a right of return, are not recognized until the conditions on which they depend have been substantially met. The Organization's state contracts and grants are conditioned upon certain performance requirements.

A portion of the Organization's revenue is derived from cost-reimbursable contracts and grants, which are conditioned upon certain performance requirements and/ or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Organization has incurred expenditures in compliance with specific contract or grant provisions. Amounts received prior to incurring qualifying expenditures are reported as deferred revenue in the statement of financial position.

Additionally, commitment of support from members and affiliates to fund program expenditures to be made in a subsequent period is accounted for as deferred revenue in the statement of financial position. Revenue is recognized ratably over the term of the grant as services are performed and funding is earned.

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Notes to Financial Statements
December 31, 2025 and 2024

The Organization received commitment of support from members and affiliates to fund program expenditures of \$523,321 and \$527,395 that have not been fully recognized at December 31, 2025 and 2024, respectively, because qualifying expenditures have not yet been incurred, with advance payments of \$167,745 and \$175,205 respectively, included with deferred revenue in the statement of financial position.

Revenue from Contracts with Customers

The following table provides information about significant changes in the contract liabilities for the years ended December 31, 2025 and 2024:

	<u>2025</u>	<u>2024</u>
Deferred revenue, beginning of year	\$ 262,876	\$ 453,556
Revenue recognized that was included in deferred revenue at the beginning of year	(262,876)	(453,556)
Increase in deferred revenue due to cash received during the period	<u>208,182</u>	<u>262,876</u>
Deferred revenue, end of year	<u>\$ 208,182</u>	<u>\$ 262,876</u>

Disaggregation of Revenue

In the following table, revenue is disaggregated by timing of satisfaction of performance obligations for the years ended December 31, 2025 and 2024:

	<u>2025</u>	<u>2024</u>
Performance obligations satisfied at a point in time	<u>\$ 9,215,079</u>	<u>\$ 9,362,996</u>

Revenue from performance obligations satisfied at a point in time consists of local United Way contracts, State of New Jersey revenue, and other service contracts related to the services provided in relation to the Organization's programs.

Income Taxes

The Organization is a not-for-profit corporation as described in Section 501(c)(3) of the Internal Revenue Code (the "Code") and, therefore, is exempt from federal income taxes on income that is related to its tax-exempt purposes pursuant to Section 501(a) of the Code. The Organization is also exempt under Title 15 of the State of New Jersey *Corporations and Associations Not-for-Profit Act*. Accordingly, no provision for federal or state income tax has been presented in the accompanying financial statements.

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Notes to Financial Statements
December 31, 2025 and 2024

The Organization follows the provisions of FASB ASC, *Income Taxes*. The standard prescribes a minimum recognition threshold and measurement methodology that a tax position taken or expected to be taken in a tax return is required to meet before being recognized in the financial statements.

It also provides guidance for derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition as they relate to those tax positions. The Organization is subject to audit by tax authorities, including a review of its nonprofit status, which management believes would be upheld upon examination.

As required by law, the Organization files informational returns with both the United States federal and New Jersey State jurisdictions on an annual basis - Form 990 with the Internal Revenue Service, and Form CRI-300R with the State of New Jersey. These returns are subject to examination by these authorities within certain statutory periods from the latest filing date for federal and for New Jersey.

Cash Equivalents

The Organization considers all highly liquid investing instruments purchased with an original maturity of three months or less to be cash equivalents.

Contracts and Contributions Receivable

Contracts receivable are amounts due from State or County government agencies for expenses incurred by the Organization in connection with contractual agreements. Payment is due 30 days from the date of the expenditure reimbursement request. After 30 days, any outstanding amounts are considered delinquent at which time management investigates the situation. There was no allowance for credit losses as of December 31, 2025 and 2024, as management deemed all contracts receivable to be fully collectible.

Contributions receivable reflect allocations made by local United Way organizations to the Organization to maintain a voice and data system so that every local resident has immediate access to community and governmental resources to assist in his/her needs. Management provides for probable uncollectible amounts through a charge to earnings and a credit to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to contributions receivable. Amounts which are deemed uncollectible are determined on a case-by-case basis. There was no allowance for credit losses at December 31, 2025 and 2024 as management deemed all contributions receivable to be fully collectible. There were no amounts deemed by management to be credit losses during the years ended December 31, 2025 and 2024.

Allowance for Credit Losses

The Organization applies FASB ASC 326 to measure credit losses for most financial assets and certain other instruments that aren't measured at fair value through change in net assets. The most significant change in this standard is a shift from the incurred loss model to the expected loss model. Under the standard, disclosures are required to provide users of the financial statements with useful information in analyzing an entity's exposure to credit risk and the measurement of credit losses. Financial assets held by the Organization that are subject to the guidance in FASB ASC 326 were contracts receivable.

Property and Equipment

Property and equipment are recorded at cost when purchased or at fair value at date of gift, when donated. The Organization capitalizes additions of property and equipment in excess of \$2,000 cost per unit; the fair value of donated fixed assets is similarly capitalized. Proceeds from the sale of fixed assets, if without donor restrictions, are transferred to net assets without donor restrictions, or, if restricted, to deferred amounts restricted for fixed asset acquisitions.

Depreciation of assets is provided for by the straight-line method over their estimated useful lives. Leasehold improvements are amortized over the shorter of the useful life of the asset or the lease term. Expenditures for maintenance, repairs, and renewals of minor items are charged to earnings as incurred. Major renewals and improvements are capitalized.

The Organization continually evaluates whether current events or circumstances warrant adjustments to the carrying value or estimated useful lives of fixed assets in accordance with the provisions of FASB ASC, *Accounting for the Impairment or Disposal of Long-Lived Assets*.

Intangible Assets

In accordance with FASB ASC, *Intangibles - Goodwill and Other - Internal-Use Software*, internal-use software costs are capitalized in the year purchased. Costs incurred during the preliminary and post implementation and operation stages are expensed as incurred. Capitalized costs are amortized on a straight-line basis over the estimated useful life.

Reclassification

Certain prior year amounts previously reported have been reclassified to conform to current year presentation.

Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the accompanying statement of activities. The statement of functional expenses presents the natural classification detail of expenses by function. Accordingly certain costs have been allocated among program and supporting services benefited.

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Notes to Financial Statements
December 31, 2025 and 2024

Expenses are charged to programs based on direct expenditures incurred. Any program expenditures not directly chargeable are allocated based on estimates made by management. Program costs are those related to information and referral, training, and outreach programs. Management and general expenses relate to administrative expenses associated with those programs and are allocated based on salary costs, infrastructure costs, and other methods considered by management to be reasonable. Fundraising includes the direct costs of special events and the allocation of employees' salaries and other costs involved in carrying on the special events activities based on methods considered by management to be reasonable.

The expenses that are allocated include occupancy and depreciation expense, which are allocated on a square footage basis, as well as salaries and wages, payroll taxes and employee benefits, professional fees, telephone, postage, technology – computer expense, staff training, insurance, meals and entertainment, and miscellaneous, which are allocated on the basis of estimates of time and effort. Client assistance, marketing – outreach, travel are allocated on a direct program basis with some direct general and administrative costs while office expense – supplies is allocated on a labor dollars basis and interest is allocated on a direct general and administrative basis.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts of assets and liabilities, revenues and expenses and changes therein, and disclosures of contingent assets and contingent liabilities and accompanying notes. It is reasonably possible that the Organization's estimates may change in the near term.

In-Kind Contributions

The Organization follows the provisions of FASB ASU 2020-07, *Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets* (Topic 958), which requires nonprofits to present contributed nonfinancial assets as a separate line in the statement of activities apart from contributions of cash or other financial assets. Contributed services are recognized as revenue if the services create or enhance non-financial assets or require specialized skills provided by individuals possessing those skills, and typically need to be purchased if they had not been donated. Contributed services are recorded at the fair value of the services provided. Contributed services and promises to contribute services that do not meet the above criteria are not recognized as revenues and are not reported in the accompanying financial statements.

The Board of Trustees makes significant contributions of time relative to general management and operations of the Organization. The value of this contributed time is not reflected in these financial statements since it does not meet criteria for recognition under U.S. generally accepted accounting principles.

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Notes to Financial Statements
December 31, 2025 and 2024

Contributed equipment and materials, if any, are recorded in the accompanying financial statements at their fair value at the date of donation. Intangible gifts-in-kind are recorded at their estimated fair value as a contribution and as an asset or expense in the period received or when unconditionally promised. The intangible asset is amortized ratably and charged to the related expense over the term of the promise.

For the years ended December 31, 2025 and 2024, the Organization received no in-kind contributions.

Leases

The Organization applies FASB ASC 842 to determine whether an arrangement is or contains a lease at inception. The Organization leases their office building. Operating leases are included in operating lease right-of-use (ROU) assets and operating lease liabilities on the statement of financial position.

ROU assets represent the Organization's right to use an underlying asset for the lease term and lease liabilities represent their obligation to make lease payments arising from the lease. Operating lease ROU assets and liabilities are recognized at commencement date based on the present value of lease payments over the lease term. As most of their leases do not provide an implicit rate, the Organization uses a risk-free rate based on the information available at commencement date in determining the present value of lease payments. The operating lease ROU asset also includes any lease payments made and excludes lease incentives. The lease terms may include options to extend or terminate the lease when it is reasonably certain that the Organization will exercise that option. Lease expense for lease payments is recognized on a straight-line basis over the lease term.

The Organization's lease agreements do not contain any material residual value guarantees or material restrictive covenants.

The Organization has elected to not recognize ROU assets and lease liabilities for all short term leases that have a lease term of 12 months or less, but greater than 1 month at least commencement, and do not include an option to purchase the underlying asset that the Organization is certain to exercise. The Organization recognizes lease costs associated with its short-term leases on a straight line basis over the lease term.

Subsequent Events

Management has reviewed subsequent events and transactions that occurred after December 31, 2025 through the date of the independent auditors' report and the date the financial statements were available to be issued, April 10, 2026. The financial statements include all events or transactions, including estimates, required to be recognized in accordance with generally accepted accounting principles.

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Notes to Financial Statements
December 31, 2025 and 2024

3. Liquidity and Availability

A significant amount of the Organization’s revenue is paid quarterly, in arrears, through a variety of contracts with the State of New Jersey and various local United Way agencies throughout the state. The Organization meets its liquidity needs through a combination of favorable payment terms with its largest vendor and a line of credit with Bergen County’s United Way as well as a revolving line of credit with a bank.

The Organization manages its liquidity and strives to operate within a prudent range of financial soundness and stability, maintaining adequate liquid assets to fund near-term operating needs. If less than one month’s operating expenses are available at any given time, a short-term increase is made to the line of credit balance.

In addition to these available financial assets, a significant portion of the Organization’s annual expenditures will be funded by current year operating revenues including contributions, grant income, and program service revenue.

The table below presents financial assets available for general expenditures within one year as of December 31, 2025 and 2024:

	<u>2025</u>	<u>2024</u>
Financial assets at year end:		
Cash and cash equivalents	\$ 1,012,982	\$ 1,335,451
Contracts receivable	1,346,262	1,356,165
Contributions receivable	297,028	274,349
Deposits	<u>19,688</u>	<u>19,688</u>
Total financial assets	<u>2,675,960</u>	<u>2,985,653</u>
Less amounts not available to be used within one year:		
Security deposit	<u>(19,688)</u>	<u>(19,688)</u>
Financial assets available to meet general expenditures within one year	<u>\$ 2,656,272</u>	<u>\$ 2,965,965</u>

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Notes to Financial Statements
December 31, 2025 and 2024

4. Property and Equipment

Property and equipment and their related estimated useful lives are as follows:

<u>Assets</u>	<u>Estimated Useful Life (Years)</u>	<u>2025</u>	<u>2024</u>
Leasehold improvements	*	\$ 159,738	\$ 83,606
Furniture and fixtures	7	17,100	17,100
Computer equipment	3	196,655	196,655
		<u>373,493</u>	<u>297,361</u>
Less: accumulated depreciation		(188,301)	(149,119)
		<u>\$ 185,192</u>	<u>\$ 148,242</u>

* Lesser of estimated useful lives or term of the lease, excluding any optional renewal periods.

Depreciation expense for the years ended December 31, 2025 and 2024 totaled \$39,183 and \$35,537, respectively.

5. Intangible Assets

Intangible assets and their related estimated useful lives are as follows:

<u>Assets</u>	<u>Estimated Useful Life (Years)</u>	<u>2025</u>	<u>2024</u>
Website	3	\$ 200,000	200,000
Software	3	21,000	21,000
Less: accumulated amortization		(97,667)	(57,667)
		<u>\$ 123,333</u>	<u>\$ 163,333</u>

Amortization expense for the years ended December 31, 2025 and 2024 totaled \$40,000 and \$36,667, respectively.

6. Related Party Transactions

The Organization is a member organization with its sole member being the UWNJ. The Organization and UWNJ share certain common Board members, including the current President of Bergen County's United Way ("BCUW"). The Organization receives cash advances and short-term loans under a revolving line of credit from BCUW for the purpose of funding ongoing operations.

Borrowings under the line are unsecured, bear interest at a floating rate not to exceed 3% per annum and are repayable based on mutually agreeable terms. The interest rate was 1.55% as of December 31, 2025 and 2024.

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Notes to Financial Statements
December 31, 2025 and 2024

During the years ended December 31, 2025 and 2024, interest charged under the line of credit amounted to \$11,415 and \$10,617, respectively. As of December 31, 2025 and 2024, the outstanding balance on the line of credit amounted to \$168,226 and \$218,226, respectively, and is included in related party payable in the statement of financial position.

7. Concentrations of Credit Risk and Funding Dependency

Financial instruments, which potentially subject the Organization to concentrations of credit risk, consist primarily of cash. The Organization maintains its cash in bank deposit accounts, which at times may be in excess of federal insurance limits. The Organization has not experienced any such losses in such accounts. Management believes it is not exposed to any significant credit risk related to cash.

During the years ended December 31, 2025 and 2024, State of New Jersey cost-reimbursement contracts accounted for approximately 92% and 91% of total support and revenue, respectively, and represented 87% and 83% of contracts receivable outstanding at December 31, 2025 and 2024, respectively.

At December 31, 2025 and 2024, the local United Ways had committed to the Organization grants to be paid to them which represent 100% of contributions receivable. These grants are dependent upon approval of disbursed monies by the granting agencies. Accordingly, there is no guarantee that such funding will continue. However, management believes that there will be no disruption to its funding.

8. Leases

As of September 2018, the Organization leases office space under an operating lease with an original expiration date of February 28, 2029. The lease provides for a 5% increase in the annual base rent at year six of the lease agreement. In addition, during the first six months of the lease, no rent was charged to the Organization and this rent abatement period was taken into consideration when recording the rent expense.

Lease terms may include renewal or extension options to the extent they are reasonably certain to be exercised. Because the Organization is not reasonably certain to exercise these renewal options, the optional periods are not included in determining the lease term, and associated payments under these renewal options are excluded from lease payments used to determine the lease liabilities. The Organization's leases do not include termination options for either party to the lease, guaranteed residual values or restrictive financial or other covenants. The operating lease provides for increases in future minimum annual rental payments. Additionally, the operating lease agreement requires the Organization to pay a pro rata share of property taxes and common area charges.

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Notes to Financial Statements
December 31, 2025 and 2024

Future minimum lease payments related to the operating lease for office space are as follows:

Year Ended December 31,	
2026	\$ 118,125
2027	118,125
2028	118,125
2029	19,688
Total undiscounted cash flows	<u>374,063</u>
Less: present value discount	(16,752)
Total lease liabilities	<u><u>\$ 357,311</u></u>

Other information related to the Organization's operating lease for the years ended December 31, 2025 and 2024 are as follows:

	<u>2025</u>	<u>2024</u>
Operating cash flows from operating leases	\$ 118,125	\$ 118,125
Weighted-average remaining lease term in years for operating leases	3.17	4.17
Weighted-average discount rate for operating leases	3.00%	3.00%

Lease expense from operating leases was \$110,311 and \$118,695 for the years ended December 31, 2025 and 2024, respectively.

9. Risk Management

The Organization is exposed to various risks of loss related to torts; thefts of, damage to, and destruction of assets; injuries to employees; and natural disasters. The Organization maintains commercial insurance to protect itself from such risks.

10. Retirement Plan

The Organization has a defined contribution retirement plan covering substantially all eligible employees. The plan is funded solely by employee contributions pursuant to a salary reduction agreement.

11. Administrative Expense Ratio

The Organization uses the data reported in the statement of functional expenses to calculate its administrative expense ratio. The administrative expense ratio was 5.7% and 5.5% for the years ended December 31, 2025 and 2024, respectively.

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Notes to Financial Statements
December 31, 2025 and 2024

12. Refundable Advance

In April 2020, the Organization received \$240,622 under the United States Small Business Administration's ("SBA") Paycheck Protection Program ("PPP"). The PPP funding is legally structured as a forgivable loan by the SBA. In order to achieve forgiveness of the loan, the Organization must spend the funding for specific purposes and also must generally maintain its full-time equivalent level of staffing over a defined time period. The Organization has accounted for the PPP funding as a conditional contribution in the financial statements by applying ASC Topic 958-605, *Revenue Recognition*. Revenue is recognized only when conditions are met. PPP funding is subject to audit and acceptance by the U.S. Department of Treasury, SBA, or lender; as a result of such audit, adjustments could be required to the recognition of revenue. In June 2021, the Organization received forgiveness for \$178,774 of the PPP funds which is recognized as forgiveness of refundable advance on the statement of activities during the year ended December 31, 2021. The remaining funds, in the amount of \$61,848, were converted to a note payable (see Note 13).

The SBA reserves the right to audit PPP funding forgiveness for ten years from the date that forgiveness was awarded.

13. Note Payable

The Organization entered into a note payable agreement with the SBA in the amount of \$61,848 which expired in May 2025. Outstanding balances on the note accrue interest at 1%. As of December 31, 2024, the note has been repaid in full.

The Organization also entered a promissory note in the amount of \$500,000 with Provident Bank on June 30, 2023. The note acts as a revolving line of credit and expired in July 2025.

The note was extended in May 2025 and line of credit increased to \$1,000,000 upon extension. The line of credit matures in July 2027. Outstanding balances on the line of credit accrue interest at the Wall Street Journal Prime Rate. There was no balance due as of December 31, 2025 or 2024.

The line is subject to certain financial covenants. The Organization must maintain a minimum debt service coverage ratio of 1.00 to be tested annually. As of December 31, 2025, the Organization was in compliance with the covenants.

Independent Auditors' Report on Internal Control Over Financial Reporting
and on Compliance and Other Matters Based on an Audit of Financial Statements
Performed in Accordance with *Government Auditing Standards*

To the Board of Trustees of the
NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Cedar Knolls, NJ 07981

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of NJ 2-1-1 Partnership, a NJ Nonprofit Corporation (the "Organization") which comprise the statement of financial position as of December 31, 2025, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated April 10, 2026.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Organization's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

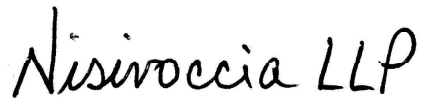
To the Board of Trustees of the
NJ 2-1-1 Partnership, a NJ Nonprofit Corporation

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "Nisiroccia LLP". The signature is written in a cursive, flowing style.

Mt. Arlington, New Jersey

April 10, 2026

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Schedule of Findings and Responses
Year Ended December 31, 2025

I. Summary of Auditors' Results:

An unmodified report was issued on the Organization's financial statements.

The audit did not disclose any material weaknesses or significant deficiencies in the internal controls of the Organization.

The audit did not disclose any noncompliance which is material in relation to the financial statements of the Organization.

II. Findings Relating to the Financial Statements which are required to be Reported in Accordance with Generally Accepted Government Auditing Standards:

The audit did not disclose any findings required to be reported under Generally Accepted Government Auditing Standards.

III. Findings and Responses for State Awards:

None noted.

NJ 2-1-1 Partnership, a NJ Nonprofit Corporation
Summary Schedule of Prior Year Findings
Year Ended December 31, 2025

Status of Prior Year Findings:

There were no audit findings in the prior year.